



Seminar on ISO 9001:2015 QMS Implementation for the Top Management

Department of Environment and Natural Resources 09 July 2021 / 9:00 A.M. – 4:00 P.M. Zoom Meetings



Let's place ourselves in the presence of the Lord..

## Prayer

### Encarmila B. Panganiban





### Atty. Ernesto D. Adobo, Jr.,

Undersecretary for Legal, Administration, Human Resources and Legislative Affairs and DENR QMR





Seminar on ISO 9001:2015 QMS Implementation for the Top Management

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# REMINDERS DURING VIDEO CONFERENCING









Be in the call at least 15 minutes before the schedule.

Mute your mic if you're not speaking.







Take notes in a doc or on paper for reference.



Stay engaged. Send reactions, answers, or thumbs up thru the chat box.









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When you get disconnected, try to reconnect as soon as possible.

Note: This virtual training will be recorded. Rest assured that the DAP fully recognizes the value of your personal and organization's information. Upon joining this training, you acknowledge and agree that your information may be used for both DAP and DENR's documentation following legal and regulatory standards for data protection.



#### **The DAP Project Team**

Resource Person: Sam Rosal Project Manager: Chel Cunanan Technical Staff: BeeDee Botero



# **Deepening Video**





# Why QMS in the Public Sector ?





### **The Challenges**

Top 10 Most Competitive Economies				
Rank	Country			
1	United States			
2	Singapore			
3	Germany			
4	Switzerland			
5	Japan			
6	Netherlands			
7	Hong Kong SAR			
8	United Kingdom			
9	Sweden			
10	Denmark			

Philippines Global Competitiveness Ranking from 2011-2018



Philippines ranked 56<sup>th</sup> in the 2018-2019 WEF Global Competitiveness Index 4.0

### **The Challenges**

The Philippines ranked **124** out of 190 countries in the World Bank's Ease of Doing Business Ranking 2019

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Starting a business (Rank 166)	Dealing with construction permits (Rank 94)	Getting electricity (Rank 29)	Registering property (Rank 116)	Getting credit (Rank 184)
				Insolvency
Protecting minority investors (Rank 132)	Paying taxes (Rank 94)	Trading across boarders (Rank 104)	Enforcing contracts (Rank 151)	<b>Resolving</b> insolvency (Rank 63)

### **The Challenges**

"The erosion of confidence in the capacity of our public servants to make the people's lives better, safer and healthier"

Erosion of faith and trust in government

#### **The Challenge**

Source: Inaugural Address of President Rodrigo Duterte Oath-taking of the President of the Philippines Malacañang Palace | June 30, 2016





#### **GQMP** Response

Make services accessible, convenient and pleasant to the transacting public

- Reduce requirements and the processing time of all applications
- Certify QMS covering the streamlined processes

### EO No. 605: Institutionalization of the Government Quality Management Program



Directs departments/agencies under the Executive Branch and GOCCs to adopt ISO-QMS and pursue certification



Enjoins **SUCs** and encourages **LGUs**, **Judiciary**, **Legislature**, **and Constitutional Offices** to establish ISO-QMS and pursue certification



Directs establishment of citizens' charter of key government offices as service guarantee The life of all Filipinos in 2040: Matatag, Maginhawa at Panatag na Buhay

Filipinos live in a prosperous, predominantly middle class society where no one is poor. Filipinos live a long and healthy life.

Filipinos are smart and innovative. Filipinos live in a high-trust society.



Improved Credibility and Image: Because ISO 9001 is an internationally recognized standard, it has become the basis for creating a quality management system around the world

Improved Customer Satisfaction: One of the quality management principles that are the foundation of the ISO 9001 requirements is to improve customer satisfaction by planning for and striving to meet customer requirements.

Better Process Integration: By looking at the overall process interactions through the process approach of ISO 9001, you will be able to more easily find improvements in efficiency and cost savings.



Improved Evidence for Decision Making: A second quality management principle of ISO 9001 is the need to use evidence-based decision making. By monitoring the process you are improving, you will be able to see how much improvement has happened based on the data.



Continual Improvement Culture: As a third quality management principle of ISO 9001, adopting this culture will improve your processes and organizational output. Year after year, the organization can see continuing benefits.



Engagement of Employees: Engaged employees are more productive and will help the company better improve and save, especially when they understand how the quality of the process depends on them.

#### The Importance of a Quality Management System



9001 Academy ISO 9001 Consultation Center

#### Let's Take a Break







### Welcome Back

Seminar on ISO 9001: 2015 QMS Implementation for the Top Management





### ISO 9001: 2015 QMS An Overview

#### **Session Objectives**



Discuss the importance of ISO 9001:2015 QMS

Describe the roles and responsibilities of the QMS Core Team in the successful implementation of QMS

Familiarize the participants with the requirements of ISO 9001:2015 QMS

### What is ISO?

The International Organization for Standardization is an independent, nongovernmental international organization with a membership of 164 national standards bodies tasked to create international standards.

ISO is derived from the Greek *isos*, meaning **equal**.

What is ISO 9001: 2015 QMS?



#### Core Standard and Guidance Documents

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• QMS Requirements



ISO 9000: 2015

QMS Fundamentals and Vocabulary



- ISO 9004: 2018
- Quality Management
- Quality of an Organization
- Guidance to achieve
   sustainable success







### The QMS Goal

QMS aims to increase an organization's awareness of its duties and commitment in fulfilling the needs and expectations of its customers and interested parties,

and in achieving **satisfaction** with its products and services.

**Eventually builds a culture of continuous Improvement in the organization** 

#### **Quality Management Principles**



#### Customer Focus

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Meeting customer requirements and exceeding customer expectations.

### Leadership

Establishing unity of purpose & direction

# Engagement of People

Enhancing organizational capability to create and deliver value by engaging competent and empowered people at all levels

#### Process Approach

Understanding and managing interrelated processes that function as a coherent system



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#### Improvement

Successful organizations have an ongoing focus on improvement.



#### Evidence-based Decision Making

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Decisions based on the analysis of data and information are more likely to produce desired results

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### Relationship Management

Managing relationships with relevant interested parties, such as providers, for sustained success

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### **Plan-Do-Check-Act Cycle**



# **Process Approach**







- RBT ensures that risk is considered in full cycle of the process approach.
- Plan and implement actions to address risks and opportunities to achieve improved results and prevent negative effects to the QMS



### **Risk-based Thinking**


# **Risk-based Thinking**

**RISK** is the effect of uncertainty on an expected result.



- Can be positive or negative
- Can lead to nonconformities
- Consier risks during normal, abnormal, and emergency situations

DAP

# **Risk-based Thinking**

**OPPORTUNITY** is a set of circumstances which makes it possible to enhance desirable effects that could enhance customer satisfaction or achieve improvement



- Can stem from risks
- Can improve an existing control/practice

### ISO 9001: 2015



### Requirements



Contains brief overview of the applicability, references, and definition of terms used in the standard.

# 4.0 Context of the Organization

Discusses the requirement on understanding the organization's business environment and its relevant interested parties and defining the scope, applicability, and processes covered in the QMS.



Highlights the responsibility of the Management to ensure effective implementation of QMS and ensuring customer satisfaction through establishment of a Quality Policy and defining roles, responsibilities, and authorities within the organization.



Requires organization to take actions to address risks and opportunities, establish quality objectives and plans to achieve them, and plan for changes



Requires organizations to determine and provide resources needed for the operations of processes, ensure competency and awareness of people, determine communication requirements, and control documented information.



Requires organization to establish plans and controls for (a) processes, (b) design and development activities, (c) requirements for products and services, (d) provision of products and services, (e) outsourced processes, (f) release of products and services, and (g) nonconforming outputs.

# 9.0 Performance Evaluation

Ratings Key: Consider

Requires organizations to monitor, measure, analyze, and evaluate performance of the processes through different mechanisms such as customer feedback, internal audit, and management review.

Date of Review (Month

ers acceptable standards.

2. Below Expectations.

Consistently Exceeds Expect

# 10.0 Improvement

Requires organizations to continually improve the QMS through innovation, streamlining, and other improvement efforts, and to take actions to address nonconformity and analyze them to prevent occurrence or recurrence elsewhere.

### QMS Project Implementation



#### QMS Roadmap



1 - Seminar on ISO 9001:2015 QMS Implementation for Top Management

2 - Workshop on Process Mapping and Risk-based Quality Planning

3 - Workshop on Enhancement of QMS Documentations and QMS Implementation Planning

4 - Workshop on Service Process Improvement

> Months 1-2

QMS Development

### **QMS** Organization



### **QMS** Organization

	Key Responsibilities	Remarks
Top Management	Lead the establishment, implementation and monitoring of the QMS	-
QMS Leader	Oversee the establishment, documentation and effective implementation of the QMS	Member of management
QMS Secretariat	Provide administrative and technical support to successfully implement the QMS	Works closely with the QMS Leader
QMS Core Team	Enhance QMS knowledge and skills Lead <u>all QMS initiatives</u> in respective offices	Representatives of all key offices
<ul> <li>Process/Service Improvement Team</li> </ul>	Lead in process/service improvement initiatives in the agency	Representatives of all key offices
<ul> <li>Planning Team</li> </ul>	Lead in developing and monitoring the required planning documents	Planning Unit
<ul> <li>Document Management Team</li> </ul>	Lead in monitoring the development of QMS manual, QMS procedures and work/operational procedures	Records Unit
<ul> <li>Quality Workplace Team</li> </ul>	Lead in implementing 5S Good Housekeeping principles	Cross-functional team
<ul> <li>Training and Advocacy</li> </ul>	Lead in cascading the established QMS	HRD Unit
<ul> <li>Internal Quality Audit Team</li> </ul>	Lead in planning, conducting and monitoring internal quality audit	Internal Audit Unit

QMS PERSONNEL FUNCTIONS			
		Special Order No. 2019-77	Special Order No. 2019-724
OVERALL QMR	ATTY. ERNESTO D. ADOBO JR	1. Oversee the effective implementation of the	
	(CESO I)	QMS in the Central Office, staff bureaus, the	
		pilot regions, PENROs and CENROs;	
		2. Ensure that the Quality Management System	
		conforms to the requirements of the ISO	
		9001:2015 Standard;	
		3. Ensure the integrity of the quality	
		management system;	
		4. Report to the top management the	
		performance of the quality management system	
		and opportunities for improvement; and	
		5. Designate or reassign officials and	
		employees to implement the DENR QMS.	
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QMS PERSONNEL FUNCTIONS			
		Special Order No. 2019-77	Special Order No. 2019-724
DEPUTY QMR	ENGR. NONITA S. CAGUIOA	improvement of the established quality management system;	<ol> <li>Act as the over-all QMS coordinator whose functions are enumerated under (S.O 2019-77 c.2-7)</li> <li>Integrate the implementation of the QMS in the different staff bureaus and pilot</li> </ol>
		performance of his/her assigned duties and responsibilities; and 3. Assume the responsibility of the Over-all QMR in his/her absence.	regions, PENROs and CENROs 3. Advise the Over-all QMR on approaches

QMS PERSONNEL FUNCTIONS			
		Special Order No. 2019-77	Special Order No. 2019-724
CENTRAL OFFICE QMR	MARIA ELENA A. MORALLOS	1. Oversee the effective implementation of	1. Coordinate the effective implementation
	MANILA	the QMS in the Central Office;	of the QMS in the Central Office
		2. Integrate the implementation of the QMS	2. Review and integrate the results of
		in the different staff bureaus and pilot	internal quality audit and the identified
		regions, PENROs and CENROs	opportunities for improvement and
		3. Advise the Over-all QMR on approaches	corrective actions at the Central Office
		to effectively implement QMS in the	QMS;
		different offices;	3. Assist the DQMR in coordinating the
		4. Review and integrate the results of	over-all implementation of QMS including
		internal quality audit and the identified	the integration of audit findings,
		opportunities for improvement and	opportunities for improvement and planning
		corrective actions;	for risks;
		5. Report to the Over-all QMR the	4. Assist in the preparation and
		performance of the quality management	implementation of internal and external
		system and opportunities for improvement;	audits and management review, and
		6. Act as the over-all coordinator for the	5. Supervise the QMS Secretariat and the
		effective implementation of the DENR	QMS Document Control Teams
		QMS; and	
		7. Perform other functions as may be	
		assigned by the Over-all QMR.	

	Special Order No. 2019-77	Special Order No. 2019-724
BUREAU QMR	1. Oversee the effective implementation of	
	the QMS in their respective bureau;	
	2. Review and integrate the results of	
	internal quality audit and the identified	
	opportunities for improvement and	
	corrective actions;	
	3. Submit to the Central Office QMR the	
	results of internal quality audit and the	
	identified opportunities for improvement	
	and corrective actions;	
	4. Report to the Over-all QMR, through the	
	Central Office QMR the performance of the	
	quality management system and	
	opportunities for improvement;	
	5. Ensure the integrity of the quality	
	management system; and	
	6. Perform other functions as may be	
	assigned by the Over-all QMR.	

QMS PERSONNEL FUNCTIONS		
	Special Order No. 2019-77	Special Order No. 2019-724
REGIONAL QMR	1. Oversee the effective implementation of	f
	the QMS in their respective region;	
	2. Review and integrate the results of	
	internal quality audit and the identified	
	opportunities for improvement and	
	corrective actions;	
	3. Submit to the Central Office QMR the	
	results of internal quality audit and the	
	identified opportunities for improvement	
	and corrective actions;	
	4. Report to the Over-all QMR, through th	e
	Central Office QMR the performance of the	le
	quality management system and	
	opportunities for improvement;	
	5. Ensure the integrity of the quality	
	management system; and	
	6. Perform other functions as may be	
	assigned by the Over-all QMR.	

	QMS PERSONNEL FUNCTIONS	
	Special Order No. 2019-77	Special Order No. 2019-724
CORE TEAMS	1. Implement the QMS processes identified	
	at their respective levels;	
	2. Ensure the delivery of required outputs in	
	accordance with the DENR's requirements	
	and the ISO 9001:2015 standard;	
	3. Evaluate effectiveness and conformance	
	of the processes to the standard and to the	
	requirements of the mandate of the	
	Department;	
	4. Prepare and recommend implementation	
	plans and resource requirement for the	
	effective implementation of the QMS;	
	5. Review and recommend revision of the	
	processes and procedures based on the	
	results of the internal and external quality	
	audit;	
	6. Report to their respective QMR the	
	performance of the quality management	
	system and opportunities for improvement;	
	and	
	7. Perform other functions as may be	
	assigned by their respective QMR.	

QMS PERSONNEL FUNCTIONS			
		Special Order No. 2019-77	Special Order No. 2019–724
INTERNAL AUDIT TEAM		<ol> <li>Special Order No. 2019-77</li> <li>Prepare the audit plans and criteria based on the DENR's established requirements and ISO 9001:2015 standard;</li> <li>Conduct the internal quality audit based on the established audit plans and criteria;</li> <li>Conduct the internal quality audit;</li> <li>Monitor the implementation of the corrective actions;</li> <li>Verify and validate the effectiveness of the corrective actions for non-conformances raised during internal audits; and</li> <li>Submit the results of the IQA to Lead Auditor;</li> <li>Perform other functions as may be assigned by the Over-all QMR.</li> </ol>	-

	<b>QMS PERSONNEL FUNCTIONS</b>	
	Special Order No. 2019-77	Special Order No. 2019-724
DOCUMENT CONTROL TEAM	1. Maintain the documented information at	
	their respective offices in accordance with	
	the DENR's established procedure and	
	requirements and ISO 9001:2015 standard;	
	2. Control the document code, control	
	number, revision number of all documents	
	and records emanating from their respective	
	offices;	
	3. Retain records for the Document Review	
	and Approval Requests.	
	4. Ensure that latest versions of documents	
	are provided to users;	
	5. Manage the Master Registry;	
	6. Retain documents and records related to	
	QMS implementation, such as audit findings	
	report (AFR), corrective action requests	
	(CARs), management review, etc;	
	7. Perform other functions as may be	
	assigned by the QMR.	

QMS PERSONNEL FUNCTIONS		
	Special Order No. 2019-77	Special Order No. 2019-724
QMS SECRETARIAT	1. Provide overall support to the	
	implementation of DENR QMS;	
	2. Coordinate all QMS activities such as	
	training programs, workshops, quality audits	
	and documentations;	
	3. Coordinate and communicate QMS	
	related activities with to concerned offices;	
	and	
	4. Provide logistical support to ensure the	
	effective implementation of the DENR	
	QMS.	



#### **Obligations of the DAP**



**Organize a Project Team** 

Prepare Program and Course Designs

#### Important Project Terms and Conditions



Provide Technical Advice and Recommendations

#### **Important Project Terms and Conditions**

#### Obligations of DENR



Designate a QMS Core Team



Prepare Logistical Requirements



Draft Documented Information



Ensure Participation of Staff and Policy Support



Are You Ready for the Expansion of DENR's Certified QMS?

#### **Question and Answer**



#### **We Need Your Commitment**

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Access the Google form link as posted in the chatbox.

Accomplish the form to signify your commitment

Share the form to your colleagues

Take your first step in this QMS journey

#### PLEDGE OF COMMITMENT

I commit to fulfill my roles and responsibilities in the effective establishment/expansion, implementation, and sustenance of the ISO 9001:2015 QMS, and advocate for a culture of quality and continual improvement in the Philippine government

and continual improvement in the Philippine government

# **Closing Remarks**

## ASec. Nonita S. Caguioa

Assistant Secretary Finance, Information Systems, and Mining Concerns Deputy QMR

# GQMP Video 2021

### **THANK YOU**

#### The DAP Project Team

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